

Stredoeurópsky inštitút pre zdravotnú politiku - Health Policy Institute



Health
Policy
Institute

2005

Annual report





*Pictures in this annual report document the concert of Jeff Gardner Trio concert on international jazz festival in Piešťany which was financially co-supported by Health Policy Institute.
Photographer: Eva Konečná.*

Health Policy Institute (HPI), as an independent think-tank, struggles to analyze health policies in Central and East European Countries.

Health Policy Institute is a civil society institute registered since January 27, 2005 at the Ministry of Internal Affairs Slovak republic (dossier no. VV3/1-900/90-25460).

Founders of Health Policy Institute are Henrieta Maďarová, Peter Pažitný, Angelika Szalayová^{*)} and Tomáš Szalay.

Executive director of Health Policy Institute is Peter Pažitný.

Annual report 2005



^{*)} Angelika Szalayová was HPI member till becoming a member of the Board of Directors of the General Health Insurance Company, Inc. in december 2005

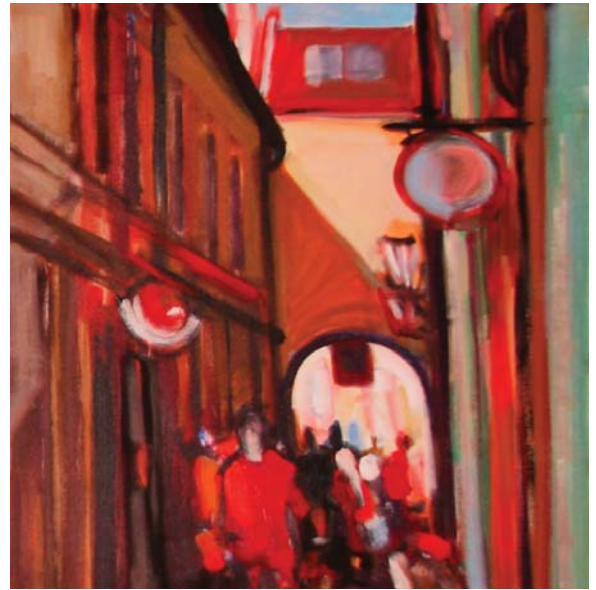
Mission

- (1) In the environment of rising health care costs driven by high expectations of citizens, ageing of the population, changing structure of diseases and technological advances it is the mission of the Health Policy Institute to:
 1. promote values which support financially sustainable health systems responding flexibly to the needs of the population;
 2. promote innovative solutions at the level of health systems, the level of health insurance companies and the level of providers in order to achieve a higher efficiency in the provision of health services;
 3. promote client-oriented approach to the insured and patients.
- (2) The first assumption to promoting these values is the understanding of health as an individual asset. The Health Policy Institute will promote such health policy which motivates every citizen to improve his or her own health status.
- (3) The second assumption is the highest possible decentralization of decision-making. The Health Policy Institute supports market mechanisms in the health sector wherever they are demonstrably more efficient than state intervention. The Health Policy Institute will therefore promote efficient regulation of the scope of provided health care, flexible setting of the minimum network, and maximum prices which are sufficiently motivating, as basic tools of the health care policy. It will be the task of the private sector to implement these regulations.
- (4) Solidarity is the third most important value. The Health Policy Institute promotes a system of compulsory public medical insurance which gives every insured the right to equal care for equal needs. Due to the fact that in health care sector the unlimited desire for immortality meets the strict world of economy, solidarity must have clearly defined boundaries to prevent its abuse and to prevent the wasting of scarce resources for medically ineffective and economically inefficient interventions.
- (5) The Health Policy Institute will therefore advocate such operation of health care systems in Slovakia and elsewhere which promote the responsibility of the patient, responsibility of the provider and responsibility of the health care purchasers.



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Lectures

- ☛ Problems of health care system in Czech republic and their alternative solutions, Conference “Can regions influence health care reform?”, Plzeň, Czech Republic, 30. 3. 2005
- ☛ Health care reform in Slovakia, CMC Graduate School of Business, Čelákovice, Czech Republic, 5. 4. 2005
- ☛ Slovakia and economic reforms in health care, Region Vysočina, Jihlava, Czech Republic, 6. 4. 2005
- ☛ Health care reform in Slovakia, Regional Office of Moravskoslezského kraje, Ostrava, Czech Republic, 13. 4. 2005
- ☛ Health care reform, Konrad Adenauer Stiftung, Bratislava, Slovakia, 14. 4. 2005
- ☛ Addressing the demand side problems by Intelligent co-payment Scheme, Hotel Devín, Bratislava, Slovakia, 15. 4. 2005
- ☛ Health care reform in Slovakia, Farmako 2005, 20. 4. 2005, Praha, Czech Republic
- ☛ Health policy on regional level and corporate governance in hospitals, Conference: Successful hospital management in new environment, Hotel Permon, High Tatras, Slovakia, 27. 4. 2005
- ☛ Health care reform in Slovakia, for association Lípa, Hotel Bôrik, Bratislava, Slovakia, 30. 4. 2005
- ☛ Health policy on regional level, lecture series for Semmelweis University, individual regions, Slovakia, April – June 2005
- ☛ Problems of health care sector in Czech republic and its alternative solutions, General Health Insurance Company, Praha, Czech Republic, 6. 6. 2005
- ☛ Slovak Health Care Reform, Department of State, Washington D.C., United States of America, 17. 6. 2005
- ☛ Wages, WorldBank Workshop on Sustainable Financing, Riga, Latvia, 29. 6. 2005
- ☛ Drug policy in Slovakia, WorldBank Workshop on Sustainable Financing, Riga, Latvia, 29. 6. 2005

- 🍷 Poles apart (V4 versus EU 15), Health Reform in Slovakia, World Economic Forum, Krynica, Poland 8. 9. 2005
- 🍷 Pricing strategies and transparent reimbursement scheme – the experience from Slovakia, CEE Pharmaceutical Challenges, Budapest, Hungary, 4. 10. 2005
- 🍷 Experiences with new categorization process in Slovakia, Euro Forum, Praha, Czech Republic, 18. 10. 2005
- 🍷 7 successes of reform and 7 steps for its further finetuning, HOPE, Nymburk, Czech Republic, 21. 10. 2005
- 🍷 Private sector In Slovakia, Wroclaw, Poland, 24. 10. 2005
- 🍷 Slovak health reform, International Health Summit, Praha, Czech Republic, 1. 11. 2005



Publications

- 🇸🇰 Peter PAŽITNÝ, Rudolf ZAJAC, Anton MARCINČIN: Reform Models - Health Reform In Slovakia, Dice Report 02/2005, Ifo Institute München, 2005
- 🇸🇰 Peter PAŽITNÝ, Henrieta MAĎAROVÁ, Tomáš SZALAY, Angelika SZALAYOVÁ: Health Care 2005, Global report on Slovakia, IVO, 2006
- 🇸🇰 Peter PAŽITNÝ: Redistribution mechanism requires a review, Health Policy Institute, 2005
- 🇸🇰 Peter PAŽITNÝ: Individual Health Accounts as an upgrade of the Health Reform, Health Policy Institute, 2005
- 🇸🇰 Peter PAŽITNÝ: Evaluation of up till now implemented health care reform steps, Hospodarske Noviny, 1. 3. 2005
- 🇸🇰 Peter PAŽITNÝ, Rudolf ZAJAC: Introduction of user fees did not deteriorate the access to health care, 25. 1. 2005, CEVRO, 2005
- 🇸🇰 Peter PAŽITNÝ, Rudolf ZAJAC: Policy Brief - Health Care Reform In Slovak Republic

Commentaries, analyzes and statements for Týždeň, Trend, SME, Pravda, Hospodárske noviny and electronic media.



Projects

Czech Republic, 2005

Advisory group to the Czech reform team on the preparation of health care reform in Czech republic focused on health insurance companies, health insurance scheme, providers market regulation and drug policy measures

Further references will be provided by *Pavel Hroboň, Tomáš Julínek, Tomáš Macháček*

Czech Republic, 2005

Fiscal study

Further references will be provided by *Mukesh Chawla*, World Bank

Hungary, 2005

Fiscal study

Further references will be provided by *Mukesh Chawla*, World Bank

Romania, 2005

Consultations to the Working Group of Minister of Health on designing the Health Insurance Act

Further references will be provided by *Alan Fairbank*

Bulgaria, 2005

Health Policy Note

Further references will be provided by *Reema Nayar*, World Bank and *Peter Pojarski*, World Bank

Croatia, 2005

Consultations on designing the Basic Benefit Package

Further references will be provided by *Neven Ljubičić*, Minister of Health

Slovakia, 2005

Economic, operating, human resources and legal consulting during the process of restructuralization and transformation of Levoča hospital

Further references will be provided by *Marián Papcun*, hospital director

Upcoming projects

🇸🇰 Slovakia, 2006

Design of the minimal network of healthcare providers

Further references will be provided by **Rudolf Zajac**, Minister of Health 2002 - 2006

🇸🇰 Slovakia, 2006

Health Policy Framework for 2006 - 2010

Further references will be provided by **Igor Dorčák**, Association of Health Insurance Companies Slovakia

🇸🇰 Slovakia, 2006

Foundation of private university specialized on health policy and management

🇸🇰 Slovakia, 2006

Publishment of free monthly electronic newsletter on health policy Into Balance both in Slovak and English language version.

Archive of Into Balance is available at www.hpi.sk.



Health Research & Consulting, Ltd.

Health Research & Consulting, Ltd. (HRC) is a subsidiary company of Health Policy Institute which provides business consulting and advisory services.

Mgr. Henrieta Maďarová, MSc. (1978)

Health Policy Institute, Partner

Former Member of Reform Team at the Ministry of Health of Slovak Republic

Graduate of the Faculty of Management at the Comenius University, Bratislava (2002). Majors: Financial Management, Banking and Insurance; Final thesis: Financing of Health Care System in Slovakia. One semester (2002) at the Institute Universitaire Professionnalise de Management, Universite C.Bernard, Lyon 1 in France. She participated at various courses (e.g. 3-weeks Flagship Course on Health Sector Reforms and Sustainable Financing, Harvard School of Public Health, Boston and World Bank Institute, USA in 2004, 2-weeks Regional Flagship Course on Health Sector Reforms and Sustainable Financing, Health Service Management Training Centre, Semmelweis University, Budapest and World Bank Institute, Hungary in 2003, 2-weeks Summer School of Liberalism, Liberec, Czech Republic in 2000). She graduated from Masters of Science in Health Policy and Management Program at Brandeis University in Boston, USA.

At the Ministry of Health of the Slovak Republic she was Health Care Reform Team Member (X/2002 – VI/2004) responsible for economic analysis of impact of health sector reform steps, health sector budgeting, analysis of health insurance companies budgets, Ministry of Health budgeting and participation on preparation of new health sector legislation in health insurance. She worked as an OECD Delegate.

In 2004 – 2005 she was Local individual consultant/Analyst of health care providers of the World Bank Project - Health Care Sector Modernization Technical Assistance to the Ministry of Health. Objective of her assignment was to develop the system of monitoring of performance and financial indicators of health care providers under the governance of the MoH.

In January 2005, Henrieta Maďarová co-founded the Health Policy Institute, a think tank which analyzes the health policy in the Central European countries.



Ing. Peter Pažitný, MSc. (1976)

Health Policy Institute, Partner

Former Principal Advisor to the Minister of Health of Slovak Republic

Graduate of the University of Economics in Bratislava (1999). Postgraduate MSc. studies at the Semmelweis University in Budapest (2003) specialized in Healthcare management and Health policy as the main fields.

He started his career as an analyst in the think tank M.E.S.A. 10 (Centre for Economic and Social Analyses) in 1997. Along with macroeconomic development, economic transformation and fiscal policy analyses, he mostly paid attention to the systemic changes and reform process in the healthcare sector.

Together with previous Minister of Health Mr. Rudolf Zajac, he is the co-author of the publication “Healthcare Reform Strategy – Real Reform for the Citizen” that served as main source for the health care reform implemented in Slovakia since 2004. From October 2002 until December 2004 Peter Pažitný worked as the minister’s principal advisor. He was fully responsible for the expert part of the health reform, for daily management of the Reform Team and for operative tasks linked to the ministry (e.g. state budget, health insurance, project of reducing debts and others). His duties included also number of presentations about the Health Reform in Slovakia on various international conferences and workshops. These included presentations for foreign governments (Netherlands, Island, Czech Republic, Slovenia) or conferences held by global organizations like OECD, WHO or World Bank.

In January 2005, together with other members of the Reform Team, he founded Health Policy Institute, an independent think tank which analyzes the health policy in the Central European countries.

Beyond this Peter Pažitný has very detailed experience from the neighbouring countries (esp. Hungary and Czech Republic), about their health system, health reforms and reform proposals. Many of the decision and policy makers are his good personally friends.

Peter Pažitný is member of the Board of Directors of General Hospital in Levoča, Inc.



MUDr. Tomáš Szalay (1971)

Health Policy Institute, Partner

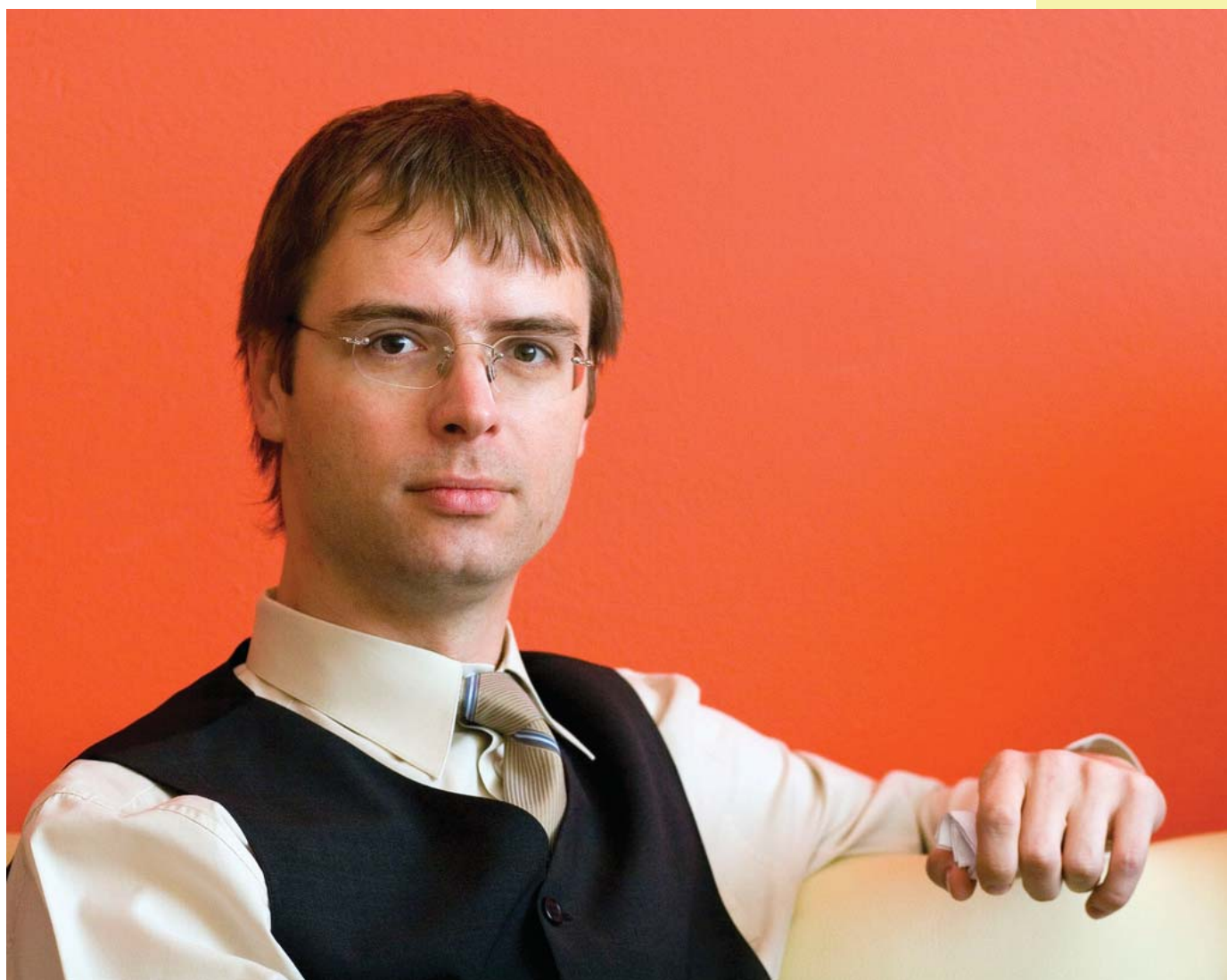
Former Member of Reform Team at the Ministry of Health of Slovak Republic

Graduate of the Faculty of Medicine, Comenius University, Bratislava (1996). Specialization: General Medicine. One semester (1991) Faculty of Medicine, Martin-Luther-Universität, Halle a. d. Saale, Germany. Currently he studies law at the Bratislava School of Law.

After finishing the studies Tomáš Szalay worked as a journalist and TV anchor in biggest Slovak private broadcasting company TV Markíza (1996 – 2002). He acquired managerial skills as a managing director of an internet content provider company (2000 – 2001).

He joined the reform team in November 2002 as the spokesperson of the Ministry of Health responsible for the external communication and public relations. Since 2003 he was transferred to preparation and coordination of new health care legislation (Definition of the Basic Benefit Package – Treatment Act (Scope of the Health Services Covered by the Public Health Insurance Funds) and contributed to the analysis and modelling of reform impacts. In 2004 – 2005 he worked as an individual consultant, responsible for co-ordination of the Quality of Care Component of the World Bank Health Sector Modernization Support Technical Assistance Project at the Slovak Ministry of Health.

In January 2005 Tomáš Szalay co-founded the Health Policy Institute with his reform team colleagues.



MUDr. Angelika Szalayová (1974)

Health Policy Institute, Partner

Former Member of Reform Team at the Ministry of Health of Slovak Republic

Graduate of the Faculty of Medicine, Comenius University, Bratislava (2000). Specialization: General Medicine. Studied also Psychology at the Faculty of Arts of Comenius University (1993 – 1995). Postgradual study in Clinical Pharmacology at the Faculty of Medicine of Comenius University (2000 – 2005). Angelika Szalayová participated in many courses and training residences (e.g. 2002 – 2003 Health Outcomes Research, Moduls I., II. and III. – EBM and its applications to Drug Utilization, Pharmacoeconomics, Pharmaceutical pricing and reimbursement, Vienna School of Clinical Research, Austria).

Since 2000 she works as assistant professor of the Pharmacology Department Faculty of Medicine, Comenius University. In 2003 – 2005, she worked at the Drug Policy Department at the Ministry of Health, and also as a head of the Drug Reimbursement Committee.

Angelika Szalayová is author and co-author of many publications and scientific reports on pharmacotherapy quality evaluation, especially in the area of cardiovascular diseases, neurology, psychiatry, endocrinology and antimicrobial therapy.

Angelika Szalayová is one of the co-founders of Health Policy Institute (2005). Since december 2005, she is a member of the Board of Directors of General Health Insurance Company, Inc.



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There is always an alternative solution

